

Briefing paper – June 2011

The aim of this briefing paper is to update stakeholders within North Central and North East London and West Essex on the work being done to develop an integrated cancer system across our two cancer networks. This work is being undertaken in response to the specification issued on May 3rd 2011 by NHS London's Cancer Implementation Board. **The aim is to have an integrated cancer system in place by March 2012, able to adopt a new way of working with each other and a new relationship with commissioners from April 2012 onwards.** In the interim, UCLPartners Cancer Provider Network aims to align our ongoing work to implement integrated cancer care pathways in NCL with the future configuration that will encompass NEL.

Key updates since the May briefing are:

- The preferred name for our integrated system is *London Cancer*. We are planning to hold a survey for an appropriate strapline. Further details will be circulated in due cause.
- We completed the submission to the first stage of the Integrated Cancer System (ICS) specification process. The documents, which comprised a covering letter, Memorandum of Agreement, the Integrated Cancer System Plan and the Service Plan as well as associated appendices, were submitted to Rachel Tyndall and Dr Chris Harrison at NHS London on 30th June.
- The submission will now undergo an assurance process. The first stage of this process involves assessment of the documents by an evaluation panel and the results of this initial assessment are due to be announced to *London Cancer* by 27th July.
- The final decision regarding the submission, following the extensive assurance process, will be given in September. A meeting for all CEOs in our ICS with the London commissioners will be arranged for late September, shortly after the expected date of this announcement. Subject to a successful outcome, the two Integrated Cancer Systems proposed in London will have a formal relationship with commissioners from April 2012.
- *London Cancer* is keen to build on the momentum created during the submission process and move forward with the development of more integrated pathways built around patients rather than waiting until the results of the submission are announced. The pace at which this can occur is dependent on the outcome of a funding application to Macmillan.
- Going forward, UCLPartners are preparing to work on the analytical phase of the *London Cancer* project, and will be collating baseline data on the current position for each cancer pathway in order to inform the development of each pathway's three year plan. Again, the pace of this work depends on securing additional funding.
- Two events were held in June with our patients, patient representatives and the public and were open to both NEL and NCL. These gave an opportunity to explain the proposals for the Integrated Cancer System to patients and provided a forum that enabled patients and the public to respond with questions as well as their hopes and concerns regarding the new system. Material from these workshops was included in the final ICS submission.
- A Public Health and Primary Care working group has been established to work with GPs, public health professionals, commissioners and cancer networks in order to develop a strategy to improve early diagnosis of cancer and implement the National Awareness and Early Diagnosis Initiative (NAEDI). This work is being led by Bob Park, Director of the North East London Cancer Network and Dr Tony Brzezicki, a leading South London GP. This working group will aim to draw on the work of existing local initiatives, and enable coordinated and evidence based action across London for the future. This body will work with the emerging Integrated Cancer Systems.
- A second information workshop to agree dataset requirements for the ICS has been scheduled for 2-4pm Thursday July 28th at the NPSA and will be facilitated by the business manager of Open Eyes (Neil Thomas).
- Several members of the UCLPartners team and other Trusts involved in our ICS bid attended the UCL Partners – Monitor meeting on Value Based Healthcare, held on 20th and 21st June. This has provided both new insights and useful material for our future work to

develop integrated care pathways for cancer patients. A summary of key learning points will be available during July from UCLP.

- The ICS working group will continue to meet through the summer to react to the feedback on our submission as it is received from the London Health programmes team. (next scheduled meeting on Monday July 11th).

NCL Commissioner Update

- The Cancer Commissioning Strategy, developed in collaboration with patients, carers, clinicians and commissioners, was agreed by the Joint Boards of the five North Central London PCTs in June 2011 and will now go forward to be discussed at local Consortia Boards. Together with our GP Cancer Leads and Public Health Leads we will work with the local Boards and the emerging Health and Well Being Boards to facilitate further engagement and delivery of the key priorities. Please contact lallita.carballo@nclondon.nhs.uk for further information.
- The Cancer Quality Metrics have been developed for secondary care and reflect key issues outlined in the Improving Outcomes: Strategy for Cancer (2011). These quality metrics have been designed to ensure that there is a focus on outcomes, quality and patient experience and specifically on the development of robust structures and systems being in place for the recording of data and outcomes, e.g. processes to ensure tumour staging is recorded at MDT meetings and full and timely submission to national audits e.g. LUCADA. Other metrics will ensure the required quality of care is being delivered to patients, e.g. cancer services will be required to be peer review compliant. It is also essential that procedures are in accordance with best practice, e.g. implementation of the 23-hour model of care for breast cancer surgery.
- Performance against the Cancer Quality Metrics by individual Providers will be monitored by the Cancer Commissioning Network via the Cancer Balance Scorecard. Providers will be required to provide evidence of delivery against the milestones. The Cancer Balance Scorecard itself will be populated by the Cancer Commissioning Network in accordance with national publication dates. It is proposed that performance will be reviewed with Providers on a quarterly basis through the Clinical Quality Review Groups.
- Going forward, the Cancer Commissioning Network will work with the Integrated Cancer System to put in place more challenging quality metrics in line with the strategic goals of the Cancer Commissioning Strategy 2011/12 – 2014/15. Please contact julie.lees@nclondon.nhs.uk for further information.
- The Cancer QIPP programme has identified £17 million of savings to be achieved over the four year period 2014-2015, with over £2 million due in 2011-2012 (initiatives include significant savings in Enhanced Recovery Programme (EPR) and implementing Acute Oncology Services. The majority of the identified schemes have been included within acute provider contracts for 2011-2012 and, as such, are at implementation stage.
- In order to support Providers to fully implement these initiatives and provide assurances to the North Central London (NCL) QIPP Delivery Board, the Cancer Commissioning Network is currently establishing performance monitoring arrangements, which will take place via Provider Clinical Quality Review meetings and will involve a performance dashboard.
- Trusts preparing for the peer review 2011-12 (self-assessments, internal validation and external visits). Visits (Feb 2012): Colorectal, Head & Neck and Children's - all services that have not been visited before or not visited for 3-4 years. Other visits, based on previous poor compliance include UGI, Gynaecology, Urology, Penile and Skin. Self-assessments and internal validations – evidence submission by Sept 2011, where performance will influence the visit programme in 2013. The Network will meet with the London Peer Review Zonal Team for a progress review in August. The emerging ICS work will address improving peer review scoring across the new System

Next briefing paper scheduled for end of July. Copies of past **Briefing papers** can be requested from cancer.ics@uclpartners.com